

Managing climate risks in a multi-national business

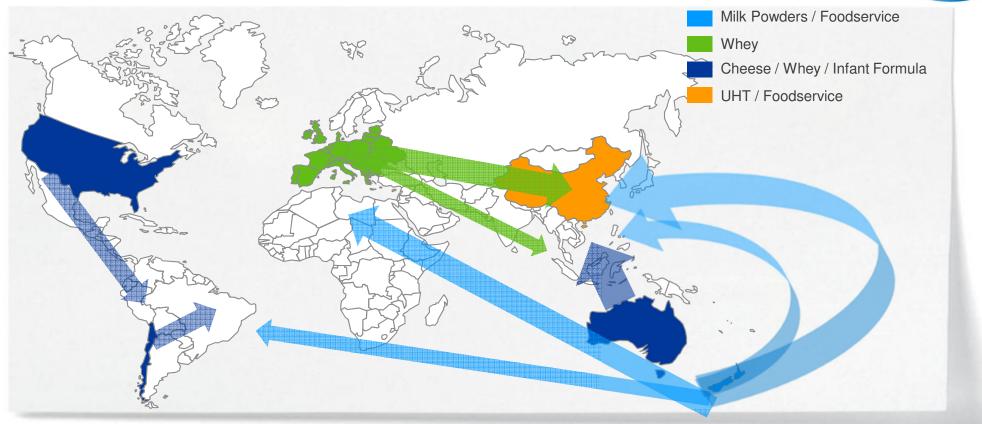
Jack Holden, Sustainability Manager, Fonterra Australia

27th Apr 2016

Confidential to Fonterra Co-operative Group

Global multi-hubs





Fonterra Dairy for life

Fonterra in Australia



Understanding climate risk



Anzac Day 1997 Collingwood v Essendon

18 of the 20 hottest
years on record
occurred in this 20 year
period
http://www.ncdc.noaa.gov/cag/time-

series/global/globe/land ocean/ytd/12/1880-2015

Collingwood v Essendon Anzac Day 2016



Resource efficiency on farm

Farmers moving along the performance curve



